INTERNET FORM NLRB-501 (2-08)

UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD CHARGE AGAINST EMPLOYER

DO NOT WRITE IN THIS SPACE			
Case	Date Filed		
04-CA-146101	2/9/15		

INSTRUCTIONS:

File an original with NLRB Regional Director for the region in which the	•	g			
1 EMPLOYER AGAINST WHOM CHARGE IS BROUGHT					
a Name of Employer	b. Tel. No. 215-228-8336				
(1) Jo-Dan Enterprises d/b/a McDonald's, and/or (2		c. Cell No			
and (3) McDonald's USA, LLC as Joint or Single En	nployer				
		f. Fax No			
d Address (Street, city, state, and ZIP code)	e. Employer Representative				
(1) & (2) 1201 Broad St Philadelphia 19137	(1) & (2) (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)	g. e-Mail			
(2) McDonald's USA, LLC, One McDonald's					
Plaza, Oak Brook IL, 60523	(2) Gloria Santona	h Number of workers employed (1) Approx. 60			
i. Type of Establishment (factory, mine, wholesaler, etc.)	j Identify principal product or service				
Restaurant	Food service				
k. The above-named employer has engaged in and is engaging	in unfair labor practices within the meaning of sect	ion 8(a), subsections (1) and (list			
subsections) (3)		r Relations Act, and these unfair labor			
practices are practices affecting commerce within the meaning within the meaning of the Act and the Postal Reorganization A	•	air practices affecting commerce			
2. Basis of the Charge (set forth a clear and concise statement of	of the facts constituting the alleged unfair labor pra	ctices)			
See attached					
3. Full name of party filing charge (if labor organization, gue full	name including local name and number)				
3 Full name of party filing charge (if labor organization, give full Pennsylvania Workers Organizing Committee, a Pr	oject of the Fast Food Workers Committ	ee			
4a. Address (Street and number, city, state, and ZIP code)		4b Tel. No. (b) (6), (b) (7)(C)			
Pennsylvania Workers Organizing Committee	Ţ.	4c Cell No			
c/o Jess Burgan, 32BJ	<u> </u>	Ad. Foy No.			
1515 Market St. Suite 1000 Philadelphia PA 19102		4d. Fax No			
Philadelphia PA 19102	[4e e-Mail			
5. Full name of national or international labor organization of wh	nich it is an affiliate or constituent unit (to be filled in	n when charge is filed by a labor			
Organization) Pennsylvania Workers Organizing Committee, a Project of the Fast Food Workers Committee					
6. DECLARATION I declare that I have read the above charge and that the statements		Tel. No			
	are the to the best of my minimage and benefit	412-391-1428			
n. // / / / / / / / Mich		412-391-1428 Office, if any, Cell No			
By	ael J. Healey	412-391-1428 Office, If any, Cell No			
By	ael J. Healey Printitype name and title or office, if any)	412-391-1428 Office, If any, Cell No Fax No 412-281-9509			
By	Print/type name and title or office, if any)	412-391-1428 Office, If any, Cell No			

WILLFUL FALSE STATEMENTS ON THIS CHARGE CAN BE PUNISHED BY FINE AND IMPRISONMENT (U.S. CODE, TITLE 18, SECTION 1001)
PRIVACY ACT STATEMENT

Solicitation of the information on this form is authorized by the National Labor Relations Act (NLRA), 29 U.S.C. § 151 et seq. The principal use of the information is to assist the National Labor Relations Board (NLRB) in processing unfair labor practice and related proceedings or litigation. The routine uses for the information are fully set forth in the Federal Register, 71 Fed. Reg. 74942-43 (Dec. 13, 2006). The NLRB will further explain these uses upon request. Disclosure of this information to the NLRB is voluntary, however, failure to supply the information will cause the NLRB to decline to invoke its processes.

Jo-Dan Enterprises d/b/a McDonald's, and/or Jo-Dan Madalisse LTD, LLC d/b/a McDonald's, and McDonald's USA, LLC as Joint or Single Employer

1201 N. Broad St, Philadelphia 19122

Attachment to charge

Since on or about September 1, 2014, the above-named employer, by its officers, agents and supervisors has interfered with, restrained and coerced its employees in the exercise of the rights guaranteed in Section 7 of the Act through engaging in the following acts and conduct with the goal of discouraging employees' participation in union activities and in retaliation for employees' participation in union activities, in particular, employees' participation in a one-day protected strike on September 4, 2014 and (b) (6), (b) (7)(C) 2014:

- Since on or about (b) (6), (b) (7)(c) 2014, the employer has issued disciplinary write-up's for actions that previously did not merit discipline (for example, enforcing its uniform policy more severely than before the Union campaign) and for seemingly arbitrary reasons not based in any preexisting work rule or practice;
- Since on or about December 4, 2014, the Employer has reduced work hours of pro-union employees;
- Since on or about September 1, 2014, the Employer has stated to employees that they could not wear their Union buttons to work when other non-work buttons are permitted.



Michael J. Healey Joseph S. Hornack Jules Lobel, of COUNSEL 247 Fort Pitt Boulevard 4th Floor Pittsburgh, PA 15222 PHONE: 412.391.7711 TOLL FREE: 888.391.6944 FAX 412.281.9509

Direct Dial: 412-391-1428 mike@unionlawyers.net

February 5, 2015

Dennis Walsh Regional Director, c/o Jennifer Spector NLRB Region 4 615 Chestnut Street Philadelphia, PA. 19106-4404

RE: Jo-Dan Enterprises d/b/a McDonald's et al and Micale Family LP, d/b/a McDonald's et. al.

Dear Mr. Walsh:

Enclosed please find for your consideration and processing an original and 4 copies of two sets of unfair labor practice charges .Each involves the McDonald's parent, though each charge involves a different franchise.. The charges relate to an aspect in Philadelphia of what has been referred to as "fast food workers strikes/organizing" The charges are self- explanatory and are detailed in the narrative attached to each of the charges.

There are a limited number of witnesses who have facts relevant to the allegations who can be produced for interviews. Ceilidh Gao will be the contact person, and will coordinate times for interviews, and get witnesses to your office. Her phone number is 202-286-5502, and she is copied on this letter and the charge.

Please have your staff contact me at your earliest convenience and we can begin making arrangements to set up interviews. Copies of this charge have been served on the respondent(s) at the addresses noted on the charge.

I would anticipate wishing to file a brief position statement towards the end of the investigation in this matter . Please have a member of your staff contact me or Ms. Gao at their earliest convenience.

Very truly yours,

Michael Heale∳

Attorney for Charging Party

Enclosures: Multiple

cc: Gloria Santona (b) (6), (b) (7)(C)



UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD



Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658 Download NLRB Mobile App

February 10, 2015

(b) (6), (b) (7)(C)

REGION 4

Jo-Dan Enterprises d/b/a McDonald's 1201 Broad Street Philadelphia, PA 19137

615 Chestnut St Ste 710

Philadelphia, PA 19106-4413

(b) (6), (b) (7)(C)

Jo-Dan Madalisse d/b/a McDonald's 1201 Broad Street Philadelphia, PA 19137

Gloria Santona McDonald's USA, LLC One McDonald's Plaza Oak Brook, IL 60523

Re: (1) Jo-Dan Enterprises d/b/a McDonald's,

and/or (2) Jo-Dan Madalisse d/b/a

McDonald's and (3) McDonald's USA, LLC

Joint or Single Employer Case 04-CA-146101

Dear (b) (6), (b) (7)(C), Ms. Santona:

Enclosed is a copy of a charge that has been filed in this case. This letter tells you how to contact the Board agent who will be investigating the charge, explains your right to be represented, discusses presenting your evidence, and provides a brief explanation of our procedures, including how to submit documents to the NLRB.

<u>Investigator</u>: This charge is being investigated by Field Attorney DEENA E. KOBELL whose telephone number is (215)597-7650. If this Board agent is not available, you may contact RICHARD P. HELLER whose telephone number is (215)597-7633.

Right to Representation: You have the right to be represented by an attorney or other representative in any proceeding before us. If you choose to be represented, your representative must notify us in writing of this fact as soon as possible by completing Form NLRB-4701, Notice of Appearance. This form is available on our website, www.nlrb.gov, or from an NLRB office upon your request.

If you are contacted by someone about representing you in this case, please be assured that no organization or person seeking your business has any "inside knowledge" or favored

relationship with the National Labor Relations Board. Their knowledge regarding this proceeding was only obtained through access to information that must be made available to any member of the public under the Freedom of Information Act.

<u>Presentation of Your Evidence</u>: We seek prompt resolutions of labor disputes. Therefore, I urge you or your representative to submit a complete written account of the facts and a statement of your position with respect to the allegations set forth in the charge as soon as possible. If the Board agent later asks for more evidence, I strongly urge you or your representative to cooperate fully by promptly presenting all evidence relevant to the investigation. In this way, the case can be fully investigated more quickly.

Full and complete cooperation includes providing witnesses to give sworn affidavits to a Board agent, and providing all relevant documentary evidence requested by the Board agent. Sending us your written account of the facts and a statement of your position is not enough to be considered full and complete cooperation. A refusal to fully cooperate during the investigation might cause a case to be litigated unnecessarily.

In addition, either you or your representative must complete the enclosed Commerce Questionnaire to enable us to determine whether the NLRB has jurisdiction over this dispute. If you recently submitted this information in another case, or if you need assistance completing the form, please contact the Board agent.

We will not honor any request to place limitations on our use of position statements or evidence beyond those prescribed by the Freedom of Information Act and the Federal Records Act. Thus, we will not honor any claim of confidentiality except as provided by Exemption 4 of FOIA, 5 U.S.C. Sec. 552(b)(4), and any material you submit may be introduced as evidence at any hearing before an administrative law judge. We are also required by the Federal Records Act to keep copies of documents gathered in our investigation for some years after a case closes. Further, the Freedom of Information Act may require that we disclose such records in closed cases upon request, unless there is an applicable exemption. Examples of those exemptions are those that protect confidential financial information or personal privacy interests.

<u>Procedures:</u> We strongly urge everyone to submit all documents and other materials (except unfair labor practice charges and representation petitions) by E-Filing (not e-mailing) through our website, <u>www.nlrb.gov</u>. However, the Agency will continue to accept timely filed paper documents. Please include the case name and number indicated above on all your correspondence regarding the charge.

Information about the Agency, the procedures we follow in unfair labor practice cases and our customer service standards is available on our website, www.nlrb.gov or from an NLRB office upon your request. NLRB Form 4541 offers information that is helpful to parties involved in an investigation of an unfair labor practice charge.

(1) Jo-Dan Enterprises d/b/a McDonald's, and/or (2) Jo-Dan Madalisse d/b/a McDonald's and (3) McDonald's USA, LLC Joint or Single Employer Case 04-CA-146101

We can provide assistance for persons with limited English proficiency or disability. Please let us know if you or any of your witnesses would like such assistance.

Very truly yours,

DENNIS P. WALSH Regional Director

Danis ! Wall

Enclosures:

- 1. Copy of Charge
- 2. Commerce Questionnaire

Revised 3/21/2011	NATIONAL I	ABOR RELATIONS BOARD			
		COMMERCE INFORMATION			
			nage and identify item number		
CASE NAME	ns, and return to the NERD	Office. If additional space is required, please add a	CASE NUMBER		
(1) Jo-Dan Enterprises d/b/a M	[cDonald's, and/or	(2) Jo-Dan Madalisse d/b/a	04-CA-146101		
McDonald's and (3) McDonald	-		0.011110101		
1. EXACT LEGAL TITLE OF ENTITY (
		stated in regar assuments for imag carry)			
2. TYPE OF ENTITY					
[] CORPORATION [] LLC [] L	LP [] PARTNERSHI	IP [] SOLE PROPRIETORSHIP [] O	THER (Specify)		
3. IF A CORPORATION or LLC	D MAN ADDRESS A	NAME OF TAXABLE PARTY O	TALL BELLATED ENTERED		
A. STATE OF INCORPORATION OR FORMATION	B. NAME, ADDRESS, A	AND RELATIONSHIP (e.g. parent, subsidiary) C	OF ALL RELATED ENTITIES		
OKTORWATION					
4. IF AN LLC OR ANY TYPE OF PART	NERSHIP, FULL NAME	AND ADDRESS OF ALL MEMBERS OR P.	ARTNERS		
5. IF A SOLE PROPRIETORSHIP, FUL	L NAME AND ADDRES	S OF PROPRIETOR			
•					
6. BRIEFLY DESCRIBE THE NATURE	OF YOUR OPERATION	NS (Products handled or manufactured, or nature	of services performed).		
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	I -				
7. A. PRINCIPAL LOCATION:	В.	BRANCH LOCATIONS:			
8. NUMBER OF PEOPLE PRESENTLY	EMPLOYED				
A. Total:	B. At the address in	volved in this matter:			
9. DURING THE MOST RECENT (Chec	k appropriate box): [] C.	ALENDAR YR [] 12 MONTHS or [] FI	ISCAL YR (FY dates)
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. 51 11 1 1 1	C#50.000.1' (1			YES	NO
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\$		ly to customers outside your State? If no, in	ndicate actual value.	YES	NO
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PRIVACY ACT STATEMENT
Solicitation of the information on this form is authorized by the National Labor Relations Act (NLRA), 29 U.S.C. § 151 et seq. The principal use of the information is to assist the National Labor Relations Board (NLRB) in processing representation and/or unfair labor practice proceedings and related proceedings or litigation. The routine uses for the information are fully set forth in the Federal Register, 71 Fed. Reg. 74942-43 (Dec. 13, 2006). The NLRB will further explain these uses upon request. Disclosure of this information to the NLRB is voluntary. However, failure to supply the information may cause the NLRB to refuse to process any further a representation or unfair labor practice case, or may cause the NLRB to issue you a subpoena and seek enforcement of the subpoena in federal court.

UNITED STATES OF AMERICA

BEFORE THE NATIONAL LABOR RELATIONS BOARD

(1) JO-DAN ENTERPRISES D/B/A MCDONALD'S, AND/OR (2) JO-DAN MADALISSE D/B/A MCDONALD'S AND (3) MCDONALD'S USA, LLC JOINT OR SINGLE EMPLOYER

Case 04-CA-146101

Charged Party

and

PENNSYLVANIA WORKERS ORGANIZING COMMITTEE, A PROJECT OF THE FAST FOOD WORKERS COMMITTEE

Charging Party

AFFIDAVIT OF SERVICE OF CHARGE AGAINST EMPLOYER

I, the undersigned employee of the National Labor Relations Board, state under oath that on February 10, 2015, I served the above-entitled document(s) by post-paid regular mail upon the following persons, addressed to them at the following addresses:

(b) (6), (b) (7)(C)

Jo-Dan Enterprises d/b/a McDonald's and Jo-Dan Madalisse d/b/a McDonald's 1201 Broad Street Philadelphia, PA 19137

Gloria Santona McDonald's USA, LLC One McDonald's Plaza Oak Brook, IL 60523

	Janet T. Jackson
February 10, 2015	Designated Agent of NLRB
Date	Name

/s/ Janet T. Jackson

Signature



UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD



REGION 4 615 Chestnut St Ste 710 Philadelphia, PA 19106-4413 Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658 Download NLRB Mobile App

February 10, 2015

Pennsylvania Workers Organizing Committee, a Project of the Fast Food Workers Committee c/o Jess Burgan, 32BJ 1515 Market St., Ste. 1000 Philadelphia, PA 19102

Re: (1) Jo-Dan Enterprises d/b/a McDonald's,

and/or (2) Jo-Dan Madalisse d/b/a

McDonald's and (3) McDonald's USA, LLC

Joint or Single Employer Case 04-CA-146101

Dear Mr. Burgan:

The charge that you filed in this case on February 09, 2015 has been docketed as case number 04-CA-146101. This letter tells you how to contact the Board agent who will be investigating the charge, explains your right to be represented, discusses presenting your evidence, and provides a brief explanation of our procedures, including how to submit documents to the NLRB.

<u>Investigator</u>: This charge is being investigated by Field Attorney DEENA E. KOBELL whose telephone number is (215)597-7650. If this Board agent is not available, you may contact RICHARD P. HELLER whose telephone number is (215)597-7633.

Right to Representation: You have the right to be represented by an attorney or other representative in any proceeding before us. If you choose to be represented, your representative must notify us in writing of this fact as soon as possible by completing *Form NLRB-4701*, *Notice of Appearance*. This form is available on our website, www.nlrb.gov, or at the Regional office upon your request.

If you are contacted by someone about representing you in this case, please be assured that no organization or person seeking your business has any "inside knowledge" or favored relationship with the National Labor Relations Board. Their knowledge regarding this proceeding was only obtained through access to information that must be made available to any member of the public under the Freedom of Information Act.

<u>Presentation of Your Evidence</u>: As the party who filed the charge in this case, it is your responsibility to meet with the Board agent to provide a sworn affidavit, or provide other witnesses to provide sworn affidavits, and to provide relevant documents within your possession. Because we seek to resolve labor disputes promptly, you should be ready to promptly present your affidavit(s) and other evidence. If you have not yet scheduled a date and time for the Board

(1) Jo-Dan Enterprises d/b/a McDonald's, - 2 - and/or (2) Jo-Dan Madalisse d/b/a McDonald's and (3) McDonald's USA, LLC Joint or Single Employer Case 04-CA-146101

agent to take your affidavit, please contact the Board agent to schedule the affidavit(s). If you fail to cooperate in promptly presenting your evidence, your charge may be dismissed without investigation.

<u>Procedures:</u> We strongly urge everyone to submit all documents and other materials (except unfair labor practice charges and representation petitions) by E-Filing (not e-mailing) through our website www.nlrb.gov. However, the Agency will continue to accept timely filed paper documents. Please include the case name and number indicated above on all your correspondence regarding the charge.

Information about the Agency, the procedures we follow in unfair labor practice cases and our customer service standards is available on our website www.nlrb.gov or from the Regional Office upon your request. *NLRB Form 4541, Investigative Procedures* offers information that is helpful to parties involved in an investigation of an unfair labor practice charge.

We can provide assistance for persons with limited English proficiency or disability. Please let us know if you or any of your witnesses would like such assistance.

Very truly yours,

DENNIS P. WALSH Regional Director

Dennis / Wall

cc: Michael J. Healey, Esquire Healey & Hornack, P.C. 247 Fort Pitt Blvd. 4th Floor Pittsburgh, PA 15222 From: Heller, Richard P.

To: Kobell, Deena E.; Peterson, Jane D.

Cc: Maier, Harold A.

McDonald's charge -- new location Tuesday, February 10, 2015 10:06:06 AM hmaier-20153410073450.PDF Subject: Date:

Attachments:

Basic Instructions:

Assigning Supervisor:

Open the pdf attachment to the ARD's email, fill out the attached NxGen slip (using the Adobe typewriter function), and click save. Then forward the ARD's email to the assigned agent and docketing clerk along with any appropriate amplifying comments. Assume the docketing clerk is Jane Peterson unless a different person is noted in the original ARD email.

Assigned Agent:

- (1) Read the comments made by the ARD and supervisor concerning the handling of this case and begin the investigation promptly by contacting the charging party/petitioner. There is no need to wait until docketing is completed or you receive the paper file.
 - (2) Once you receive from the dockets section the docketed charge/petition showing the case number, please upload the ARD-Supervisor-Agent email into the NxGen Investigation Action. Use document subtype: Regional Office Internal Emails on Case Processing (EMI) and describe the document as: Assignment email chain.

Additional Information:

This charge or petition is being docketed using a paperless procedure. The subject line for each new filing will have the following format: "new filing – charge (petition) assigned to your team "case name."" You have received a pdf copy of the filing along with a NxGen slip. The NxGen slip has the case name, assigned supervisor, IA category and 10(j) potential marked. If it is a representation case, the hearing date will be noted on the NxGen sheet. Using the Adobe typewriter function, the supervisor should type in the name of the agent, number of 8(a)(3)/8(b)(2) discriminatees (if known), and the status of bargaining. Be sure to click "save" on the document before forwarding it to the agent and dockets. Outlook keeps a copy in your Sent Items folder that you can use for future reference.

To aid you, each new filing which has a NxGen history will be followed by a second email which will have the name of the case in the subject line. This second email will be an Excel spreadsheet which reflects the NxGen history of other related cases and their status. If any columns of the spreadsheet are not fully visible, you are able to adjust them as you would any spreadsheet.

If you do not know how to use the Adobe typewriter function please see the ARD.

Notes:

- 1) The reason for the standardization of the information in the subject line is to allow you to set up rules in your Outlook system which may assist you in organizing these emails. For information on setting up such rules, please contact FX Joanne Sacchetti.
- 2) I will also enter notes in the initial email such as if an agent previously had related cases, NIB/1st contract warning, obviously needed amendments, etc. Mostly, it will be the information you would have seen on the yellow slip.



UNITED STATES OF AMERICA NATIONAL LABOR RELATIONS BOARD CHARGE AGAINST EMPLOYER

	DO NOT WRITE IN THIS SPACE				
Case		Date Filed			
		2/9/15			

INSTRUCTIONS:

File an original with NLRB Regional Director for the region in which th	e alleged unfair labor practice occurred or is occurri	ing.		
	GAINST WHOM CHARGE IS BROUGHT	Tr. =		
a Name of Employer	b Tel No 215-222-6266			
(1) Micale Family LP d/b/a McDonald's and				
(2) McDonald's USA, LLC as joint or single employ	er	c. Cell No		
		f Fax No.		
d. Address (Street, city, state, and ZIP code)	e Employer Representative	I FAX NO.		
(1) 3935 Walnut Street, Philadelphia PA 19104	(1) (b) (6), (b) (7)(C)	g e-Mail		
(2) One McDonald's Plaza, Oak Brook IL, 60523	(2) Gloria Santona	' '		
(2) One Mederial of Maza, Galk Brook 12, 00020	(2) Siona Samona			
		h Number of workers employed		
i Type of Establishment (factory, mine, wholesaler, etc.)	I Identify principal product or service			
Restaurant	Fast Food			
k. The above-named employer has engaged in and is engaging	in unfair labor practices within the meaning of sec	ction 8(a), subsections (1) and (list		
subsections) (3)				
·		or Relations Act, and these unfair labor		
practices are practices affecting commerce within the meanin within the meaning of the Act and the Postal Reorganization A		ntair practices affecting commerce		
2 Basis of the Charge (set forth a clear and concise statement	of the facts constituting the alleged unfair labor pi	ractices)		
See attached	,	,		
3 Full name of party filing charge (if labor organization, give full Pennsylvania Workers Organizing Committee, a pre-	name, including local name and number)			
Pennsylvaniá Workers Ořgánizing Committee, a pr	oject of the Fast Food Workers Commit	tee		
4a Address (Street and number, city, state, and ZIP code)		4b Tel No (b) (6), (b) (7)(C)		
c/o Jess Burgan, 32BJ		4c. Cell No		
1515 Market St Suite 1000				
Philadelphia PA 19102		4d Fax No		
		4e e-Mail		
5. Full name of national or international labor organization of wh	nich it is an affiliate or constituent unit (to be filled	ın when charge is filed by a labor		
organization) Pennsylvania Workers Organizing Com				
T Chinsylvania vvolkers Organizing Com	Trittee, a project of the Fast Food Work	ers committee		
6 DECLARATION		Tel No		
I declare that I have read the above charge and that the statements	are true to the best of my knowledge and belief	412-391-1428		
Da (1) 110		Office, if any, Cell No		
By Mich	ael J. Healey	Chice, if any, centro		
·	Print/type name and title or office, if any)	Fax No. 412 291 0500		
		412-281-9509		
	7/4/12-	e-Mail		
247 Ft. Pitt Blvd., 4th Floor, Pittsburgh, PA 15	$\frac{2/4/15}{(date)}$	е-ман mike@unionlawyers.net		

WILLFUL FALSE STATEMENTS ON THIS CHARGE CAN BE PUNISHED BY FINE AND IMPRISONMENT (U.S. CODE, TITLE 18, SECTION 1001)
PRIVACY ACT STATEMENT

Solicitation of the information on this form is authorized by the National Labor Relations Act (NLRA), 29 U.S.C. § 151 et seq. The principal use of the information is to assist the National Labor Relations Board (NLRB) in processing unfair labor practice and related proceedings or litigation. The routine uses for the information are fully set forth in the Federal Register, 71 Fed. Reg. 74942-43 (Dec. 13, 2006). The NLRB will further explain these uses upon request. Disclosure of this information to the NLRB is voluntary; however, failure to supply the information will cause the NLRB to decline to invoke its processes.

(1) Micale Family LP d/b/a McDonald's and (2) McDonald's USA, LLC as joint or single employer

Attachment to Charge

بيز

In the last six months, the above-named employer, by its officers, agents and supervisors, has interfered with, restrained and coerced its employees in the exercise of rights guaranteed in Section 7 of the Act. Specifically, the Employer has engaged in the following acts:

- 1. On or about (b) (6), (b) (7)(c) 2014 and (c) (e), (b) (7)(c) 2015, threatening workers with termination if they participated in union/protected concerted activity.
- 2. On (b) (6), (b) (7)(C) 2015, sending home (b) (6), (b) (7)(C) and removing from the schedule in retaliation for union/protected concerted activity and in order to discourage other employees from participating in union/protected concerted activity.
- 3. On (b) (6), (b) (7)(C) 2015, through agents (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) (b) (6), (b) (7)(C), engaging in a retaliatory one-on-one meeting regarding workplace policies, impliedly threatening further discipline, issuing a disciplinary form in retaliation for union activity, stating that employees were not permitted to discuss the union at work and stating that discussing the union at work was grounds for termination.

	NLXI	GEN <u>Docketing</u> Slip		
Case Name			Case Number 04-CA-	
Agent Kobell			Supervisor ⁻	
C Cases:		Case Group (related cases)		
Impact Category (circle one) 1 2	3	a Existing Identify at least	1 case number from existing case	
Potential 10(j)?YesNo	Unknown	group		
No of 8(a)(3)/8(b)(2) Discriminatees	b New Provide all case numbers to create new case			
Bargaining Status		8(a)(4)	8(b)(3)	
Existing Contract		in Terms & Conditions of	Refusal to Bargain/Bad Faith Bargaining	
Expired Contract		ployment e (including Layoff and Refusal	or Surface Bargaining	
Initial Contract		lire)	Refusal to Furnish Information Repudiation / Modification of Contract	
None Organizing Campaign	Disciplin	*	8(b)(4)(A)	
Succeeding Contract		o Reinstate Employee/Striker	Lawsuits/Grievances	
8(a)(1)		n or Relocate/Subcontract Unit	Picketing/Handbilling	
Coercive Actions (Surveillance, etc.)	Wo		Statements	
Coercive Rules		8(a)(5)	8(b)(4)(B)	
X Coercive Statements (Threats, Promises	Alter Ego		Lawsuits/Grievances	
of Benefits, etc.)	Failure to Sign Agreement		Picketing/Handbilling	
Concerted Activities (Retaliation,	Refusal to Bargain/Bad Faith Bargaining (including surface bargaining/direct		: Statements	
Discharge, Discipline) Denial of Access		iling)	8(b)(4)(C)	
Demai of Access Discharge of Supervisor (Parker Robb		o Furnish Information	Lawsuits/Grievances	
Chevrolet)	Refusal to Recognize		Picketing	
Interrogation (including polling)	Repudiation / Modification of Contract		Statements	
Lawsuits	[Sec 8(d)/Unilateral Changes]		8(b)(4)(D)	
Weingarten	Shutdown or Relocate (e.g. First National Maint.) Subcontract Work			
8(a)(2)	IVIZ		8(b)(5) All Allegations	
Assistance	8(b)(1)(A):			
Domination Unlawful Recognition	Violence		8(b)(6) All Allegations	
8(a)(3)	Denial o	f Access		
Changes in Terms & Conditions of		ne (Including charges/fines)	8(b)(7)(A)	
Employment	11	rassment	All'Allegations	
Discharge(Including Layoff and Refusal		Fair Representation, including	8(b)(7)(B)	
to Hire (Not Salting))	Supersenority, denial of access Hiring Halls		All Allegations	
Discipline		g/Strike Actions	8(b)(7)(C)	
Lockout Refusal to Consider/ hire Applicant	Rules Coercive		· All Allegations	
! (salting only)	Union Dues and/or Membership Related		8(e)	
Refusal to hire Majority	(including accessing fees)		All Allegations against a Labor	
Refusal to Reinstate Employee/Striker	8(b)(1)(B)		Organization	
(e.g. Laidlaw)	Lavrsuit	ontribution Related	All Allegations against an Employer	
Retaliatory Lawsuit		s Hegations	8(g)	
Shutdown or Relocate/Subcontract Unit Work		nts/Threats/Violence	All Allegations	
Union Security Related Actions		8(b)(2)		
Canon Sessing Relates Actions	Hiring h	Hall Related	1	
	Lawsuit			
	Union S	ecurity Related Actions		

Failure to Sign Agreement

From:

Heller, Richard P. Kobell, Deena E.; Peterson, Jane D. To:

Maier, Harold A. Cc: Subject: new jo-dan charge

Tuesday, February 10, 2015 10:09:12 AM hmaier-20155510075524.PDF Date:

Attachments:

Case Name: (1) Jo-Dan Enterprises d/b/a McDonald's, and/or (2) Jo-Dan Madalisse d/b/a

McDonald's and (3) McDonald's USA, LLC Joint or Single Employer

Case No.: 04-CA-146101

Agent: Field Attorney, DEENA E. KOBELL

CASEHANDLING LOG

Date	Person Contacted	Method of Contact	Description of Contact or Activity

FILE MEMO 2/10/15:

I called Gao	(b) (5), (b) (6), (b) (7)(C)		
	(b) (5), (b) (6), (b) (7)(C)		
	·		
	(b) (5), (b) (6), (b) (7)(C)		
(b) (5) (b) (6) (b) (7)(C)			
	(b) (5), (b) (6), (b) (7)(C)		

From: Kobell, Deena E.

To: mike@unionlawyers.net; (b) (6), (b) (7)(C); Ceilidh Gao

Subject: Deadline for Presentation of Evidence for New McDonald"s Charges

Date:Tuesday, February 10, 2015 6:07:00 PMAttachments:Feb10HealeyCooperationLetter.pdf

Importance: High

Dear Mr. Healey,

Please see attached time-sensitive letter.

Regards,

Deena E. Kobell
Senior Field Attorney
National Labor Relations Board - Region Four
One Independence Mall
615 Chestnut Street, 7th Floor
Philadelphia, PA 19106
(215)597-7650 (direct dial)
215.597.7658 (FAX)
deena.kobell@nlrb.gov (email)



United States Government

NATIONAL LABOR RELATIONS BOARD

Region Four

615 Chestnut Street - Seventh Floor Philadelphia, PA 19106-4404

Telephone: (215) 597-7650 Fax: (215) 597-7658 Email: deena.kobell@nlrb.gov

VIA EMAIL MAIL

Michael J. Healey, Esquire Healey & Hornack, P.C. 247 Fort Pitt Blvd, 4th Floor Pittsburgh, PA 15222 February 10, 2015

Re: Jo-Dan Enterprises d/b/a McDonald's and/or Jo-Dan Mandalisse d/b/a McDonald's and McDonald' USA, LLC as Joint or Single Employer Case 04-CA-146101

Micale Family LP d/b/a McDonald's and McDonald's UA, LLC as joint or single employer Case 04-CA-146147

Dear Mr. Healey:

As you know, I am the Board Agent who is assigned to investigate the above-captioned charges, which you filed on February 9, 2015, without supporting documentation. The charges allege the following:

Case 04-CA-146101: the Employer(s), Micale Family LP and McDonald's USA, violated Section 8(a)(1) and (3) of the Act by: 1) in or about (b)(6)(b)(7)(c) 2014 and (c)(a)(b)(b)(c)(c) 2015, threatening employees with termination if they participated in union and protected activities; 2) on or about (b)(6)(b)(7)(c) 2015, sending home and removing from the schedule (b)(6)(b)(7)(c) ; and 3) on or about (b)(6)(b)(7)(c) 2015, through (b)(6)(b)(7)(c) and (b)(6)(b)(7)(c) , (a) engaging in a retaliatory one-on-one meeting about workplace policies, (b) impliedly threatening discipline, (c) issuing discipline in retaliation for union activity, and (d) telling employees that they were not permitted to discuss the Union at work, and that doing so was grounds for termination.

Case 04-CA-146147: the Employer(s), Jo-Dan Enterprises, Jo-Dan Mandalisse and McDonald's USA, violated Section 8(a)(1) and (3) of the Act by: 1) on or about (b) (6), (b) (7)(C) 2014, issuing discipline for actions that previously did not warrant discipline such as enforcing its uniform policy; 2) since (b) (6), (b) (7)(C) 2014, reducing the hours of pro-Union employees; and 3) since September 1, 2014, telling employees that they could not wear their Union buttons to work while allowing non-Union buttons.

As the Charging Party, it is your obligation to present evidence in support of your charge. Immediately after receiving the charge this morning, I called Law Fellow Ceilidh Gao to schedule times for me to meet with your witnesses. As I told Ms. Gao, the deadline for the submission of your evidence in support of the charges, including witness statements, is Tuesday, February 17, 2015. I am available tomorrow, February 11 (12:00 pm - 6:30 pm) and on February 17 (8:30 am - 11:30 am and 1:00 pm - 6:30 pm). Please confirm with me as soon as possible which times work for you. Please note that due to the organizing context in which your case arises, it is considered a high priority matter and will be investigated expeditiously. Thus, if you have not presented your evidence by that date, I may recommend to the Regional Director that your case be dismissed for a lack of cooperation.

Very truly yours,

/s/ Deena E. Kobell DEENA E. KOBELL Senior Field Attorney From: <u>Kobell, Deena E.</u>

To: <u>'(b) (6). (b) (7)(C) ''</u>

Cc: mike@unionlawyers.net; Ceilidh Gao

Subject: RE: Deadline for Presentation of Evidence for New McDonald"s Charges

Date: Wednesday, February 11, 2015 8:06:00 AM

(b) (6), (b) (7)(C)

Yes, I can see of at noon. Please confirm ASAP so that I can schedule my day accordingly. Please also let me know when you will be bringing your other witnesses.

Deena Kobell

From: (b) (6), (b) (7)(C)

Sent: Wednesday, February 11, 2015 12:29 AM

To: Kobell, Deena E.

Cc: mike@unionlawyers.net; Ceilidh Gao

Subject: Re: Deadline for Presentation of Evidence for New McDonald's Charges

Hi Deena,

is noon still available? phone was off all day and I just now heard from says the earlier the better, so hopefully we can work something out.

it's very difficult for us to schedule workers when there are only two options though, especially when one of the two options is the following day. their schedules change every week and sometimes it is difficult to get ahold of them.



On Tuesday, February 10, 2015, Kobell, Deena E. < <u>Deena.Kobell@nlrb.gov</u>> wrote:

Dear Mr. Healey,

Please see attached time-sensitive letter.

Regards,

Deena E. Kobell
Senior Field Attorney
National Labor Relations Board - Region Four
One Independence Mall
615 Chestnut Street, 7th Floor
Philadelphia, PA 19106
(215)597-7650 (direct dial)
215.597.7658 (FAX)
deena.kobell@nlrb.gov (email)

From: Ceilidh Gao
To: Kobell, Deena E.

Cc: (b) (6), (b) (7)(C); mike@unionlawyers.net

Subject: Re: Deadline for Presentation of Evidence for New McDonald"s Charges

Date: Tuesday, February 17, 2015 1:11:40 PM

Hi Deena,

Micale

The threat allegations were indeed going to be supported by the other (b) (6), (b) (7)(C) Unfortunately is no longer interested in being involved in the ULP. We are happy to amend the charge or withdraw those portions, whatever you might prefer. I will be in touch about the (b) (6), (b) (7)(C) issue after exploring it more.

Jo-Dan

We will withdraw and re-file at a later date.

Thanks so much,

Ceilidh

Ceilidh "Kay-Lee" Gao

Law Fellow | Service Employees International Union (SEIU) W: 202-730-7489 | C: 202-286-5502 | ceilidh.gao@seiu.org

On Tue, Feb 17, 2015 at 10:10 AM, Kobell, Deena E. < Deena.Kobell@nlrb.gov > wrote:



Today is the deadline for the submission of evidence in both of the newer charges (04-CA-146101 and 04-CA-146147). Based upon our conversation last, week, it appears that is the only witness for the charge in Case 04-CA-146101 (the Jo-Dan one). If is unavailable, do you wish to re-file that charge when you are ready to present your evidence?

Please let me know ASAP. Thanks.

Deena E. Kobell

Senior Field Attorney

National Labor Relations Board - Region Four

One Independence Mall

615 Chestnut Street, 7th Floor

Philadelphia, PA 19106

(215)597-7650 (direct dial)

215.597.7658 (FAX)

deena.kobell@nlrb.gov (email)

From: (b) (6), (b) (7)(C)

Sent: Friday, February 13, 2015 1:03 PM

To: Kobell, Deena E.

Subject: Re: Deadline for Presentation of Evidence for New McDonald's Charges

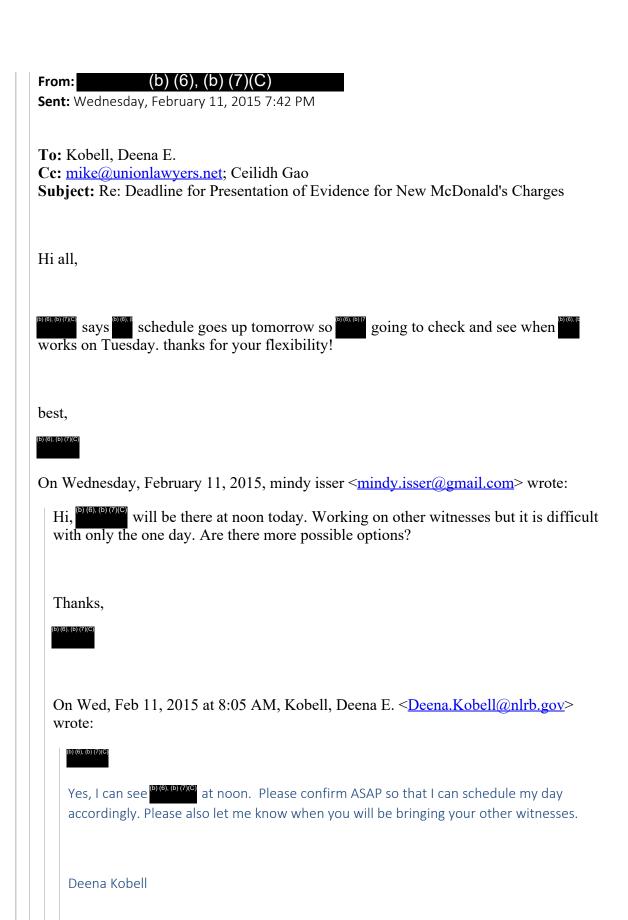
hi Deena,

(b) (6), (b) (7)(C) . that's all I know but preoccupied. I'll let you know when I know more.

On Thu, Feb 12, 2015 at 9:10 AM, Kobell, Deena E. < Deena. Kobell@nlrb.gov > wrote:

Please let me know today about next Tuesday.

Deena Kobell



From: (b) (6), (b) (7)(C)

Sent: Wednesday, February 11, 2015 12:29 AM

To: Kobell, Deena E.

Cc: mike@unionlawyers.net; Ceilidh Gao

Subject: Re: Deadline for Presentation of Evidence for New McDonald's Charges

Hi Deena,

is noon still available? phone was off all day and I just now heard from says the earlier the better, so hopefully we can work something out.

it's very difficult for us to schedule workers when there are only two options though, especially when one of the two options is the following day. their schedules change every week and sometimes it is difficult to get ahold of them.

best,



On Tuesday, February 10, 2015, Kobell, Deena E. < Deena. Kobell@nlrb.gov > wrote:

Dear Mr. Healey,

Please see attached time-sensitive letter.

Regards,

Deena E. Kobell

Senior Field Attorney

National Labor Relations Board - Region Four

One Independence Mall

615 Chestnut Street, 7th Floor

Philadelphia, PA 19106

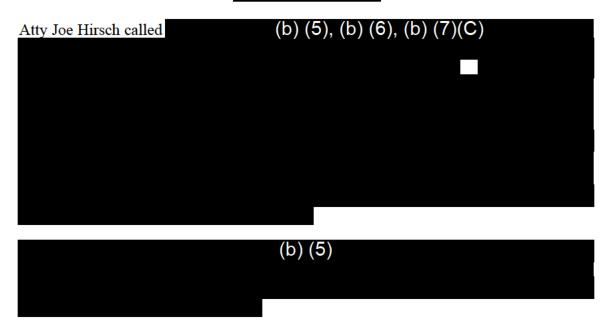
(215)597-7650 (direct dial)

	215.597.7658 (FAX)
	deena.kobell@nlrb.gov (email)
	(b) (6), (b) (7)(C)
	(b) (6), (b) (7)(C)
	(b) (6), (b) (7)(C)
	(b) (6), (b) (7)(C)

FILE MEMO 2/18/15:



FILE MEMO 2/13/15



NATIONAL LABOR RELATIONS BOARD FOURTH REGION **ROUTING SLIP**

		T	
Routing	Jo-Dan Enterprises d/b/a McDonald's and/or	Initials	Date Forwarded
Sequence	Jo-Dan Madalisse d/b/a McDonald's and		
	McDonald's USA, LLC,		2/23/2015
	Joint or Single Employer		
	Case 04-CA-146101		
	(Category 3)		
	(caregory b)	4	
	Regional Director		
	Regional Attorney		
3	Ass't to the Regional Director	m.	2/24
	Deputy Regional Attorney		
2	Supervisor Richard P. Heller	RX	2/24
	(If Ag Min or FIR circle below)	8/110	4
1	Agent Deena E. Kobell	1000	2/23/2015
	Compliance Officer		,
4	RD Secretary		
	Compliance Assistant		
	Issuing Secretary		
	Other		

FINAL INVESTIGATIVE REPORT RECOMMENDING APROVAL OF WRITTEN WITHDRAWAL REQUEST

> Ag Min/FIR must be eFiled upon RD's approval (a copy in every subject file, and in the master related file, if any) /

1

Completed: Dat	e 2/24/15 s	Sec'y Initials	lym
If Withdrawal:	Determination	No	Determination
(Check one)			(Lim)



UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD

REGION 04 615 Chestnut St Ste 710 Philadelphia, PA 19106-4413 Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658

February 24, 2015

(b) (6), (b) (7)(C)

Jo-Dan Enterprises d/b/a McDonald's 1201 Broad Street Philadelphia, PA 19137

Doreen S. Davis, Esquire Jones Day 222 E 41st Street New York, NY 10017-6702

Michael S. Ferrell, Esquire Andrew Madsen, Esquire Jones Day 77 W Wacker Dr., Ste 3500 Chicago, IL 60601-1643

Re: (1) Jo-Dan Enterprises d/b/a McDonald's,

and/or (2) Jo-Dan Madalisse d/b/a

McDonald's and (3) McDonald's USA, LLC

Joint or Single Employer Case 04-CA-146101

Dear (b) (6), (b) (7)(C), Ms. Davis, Mr. Ferrell, and Mr. Madsen:

This is to advise you that I have approved the withdrawal of the charge in the above matter.

Very truly yours,

/s/ Dennis P. Walsh

DENNIS P. WALSH Regional Director

cc: Gloria Santona

McDonald's USA, LLC One McDonald's Plaza Oak Brook, IL 60523 Case 04-CA-146101

Michael J. Healey, Esquire Healey & Hornack, P.C. 247 Fort Pitt Blvd 4th Fl Pittsburgh, PA 15222

Pennsylvania Workers Organizing Committee, a Project of the Fast Food Workers Committee c/o Jess Burgan, 32BJ 1515 Market St., Ste. 1000 Philadelphia, PA 19102



UNITED STATES GOVERNMENT NATIONAL LABOR RELATIONS BOARD

REGION 04 615 Chestnut St Ste 710 Philadelphia, PA 19106-4413 Agency Website: www.nlrb.gov Telephone: (215)597-7601 Fax: (215)597-7658

February 24, 2015

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and/or (2) Jo-Dan Madalisse d/b/a

Lenne Mall

McDonald's and (3) McDonald's USA, LLC

Joint or Single Employer Case 04-CA-146101

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Very truly yours,

DENNIS P. WALSH

Regional Director

cc: Gl

Gloria Santona

McDonald's USA, LLC One McDonald's Plaza Oak Brook, IL 60523 (1) Jo-Dan Enterprises d/b/a McDonald's, - 2 - and/or (2) Jo-Dan Madalisse d/b/a McDonald's and (3) McDonald's USA, LLC Joint or Single Employer Case 04-CA-146101

Michael J. Healey, Esquire Healey & Hornack, P.C. 247 Fort Pitt Blvd 4th Fl Pittsburgh, PA 15222

Pennsylvania Workers Organizing Committee, a Project of the Fast Food Workers Committee c/o Jess Burgan, 32BJ 1515 Market St., Ste. 1000 Philadelphia, PA 19102